

# WHAT'S WRONG WITH MUTUAL ACCOUNTABILITY?

Owen Barder

Director for Europe, Center for Global Development

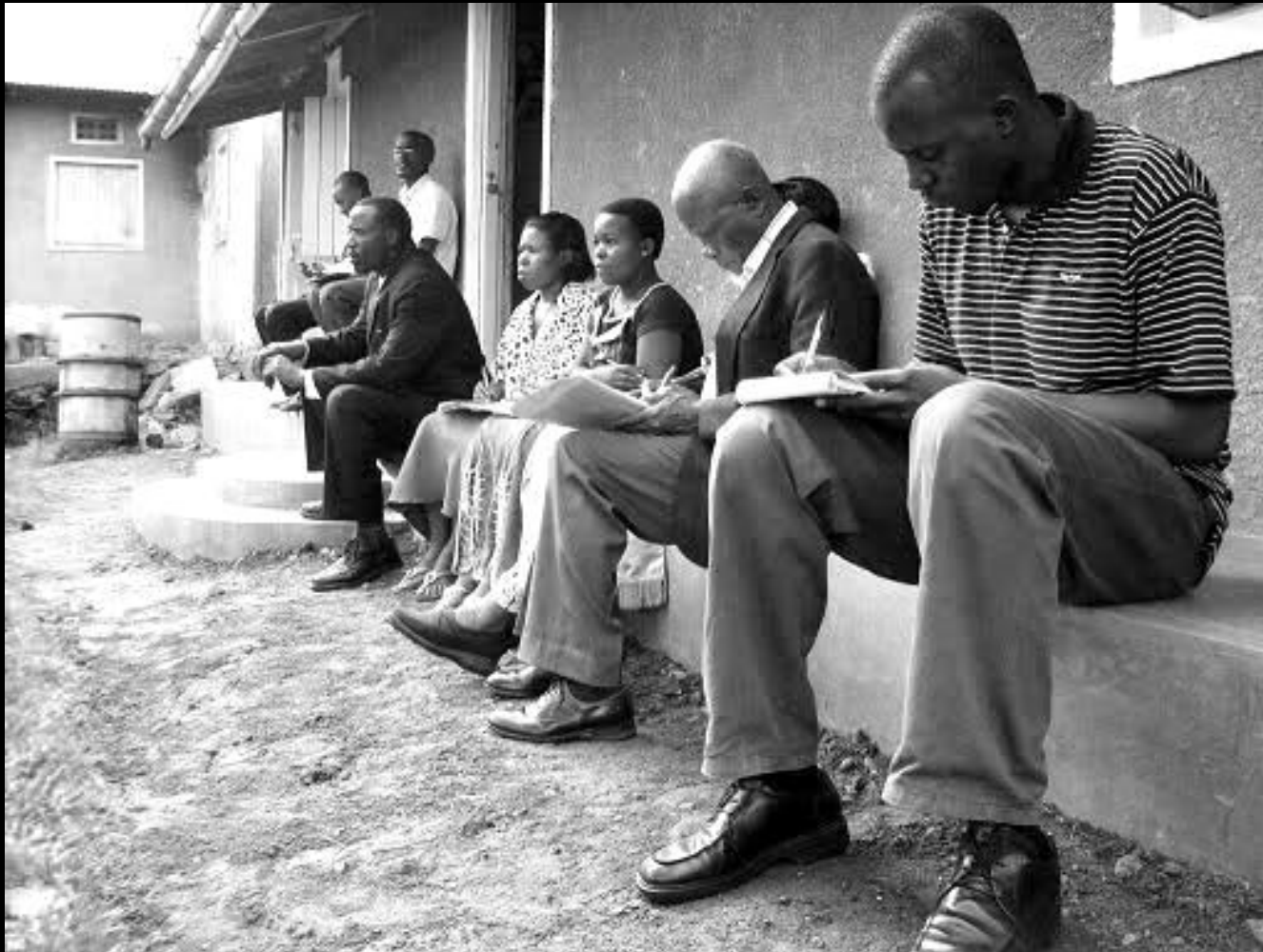
Berlin

9 February 2012

# Four Results Agendas

- Defend aid
- Improve aid
- Manage agencies
- Manage complexity

# Accountability & complex problems

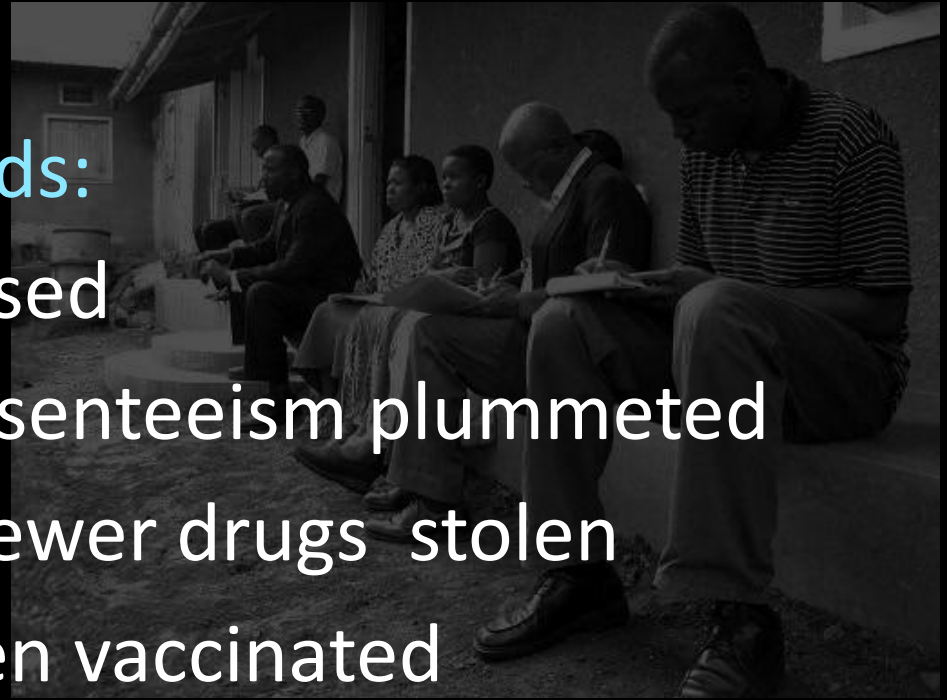


*Björkman & Svensson (2007). "Power to the People: Evidence from a Randomized Field Experiment of a Community-Based Monitoring Project in Uganda"*

# The effects of local accountability

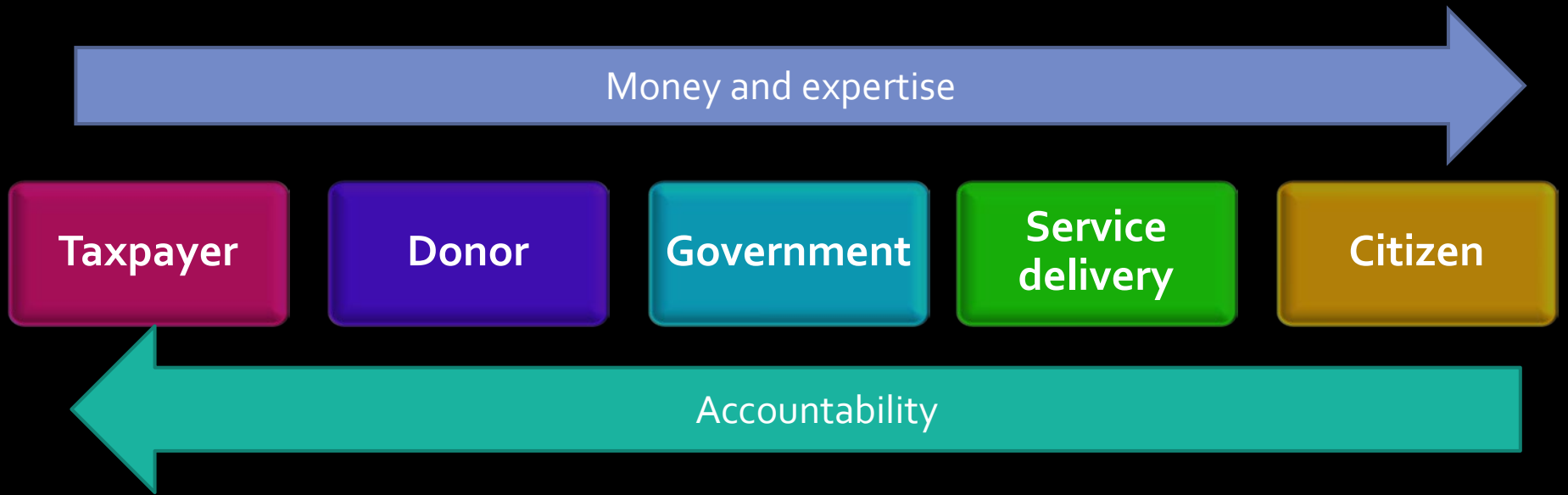
## With citizen report cards:

- Waiting time decreased
- Doctor and nurse absenteeism plummeted
- Clinics got cleaner; fewer drugs stolen
- 40-50% more children vaccinated
- 33% fewer under 5 children died

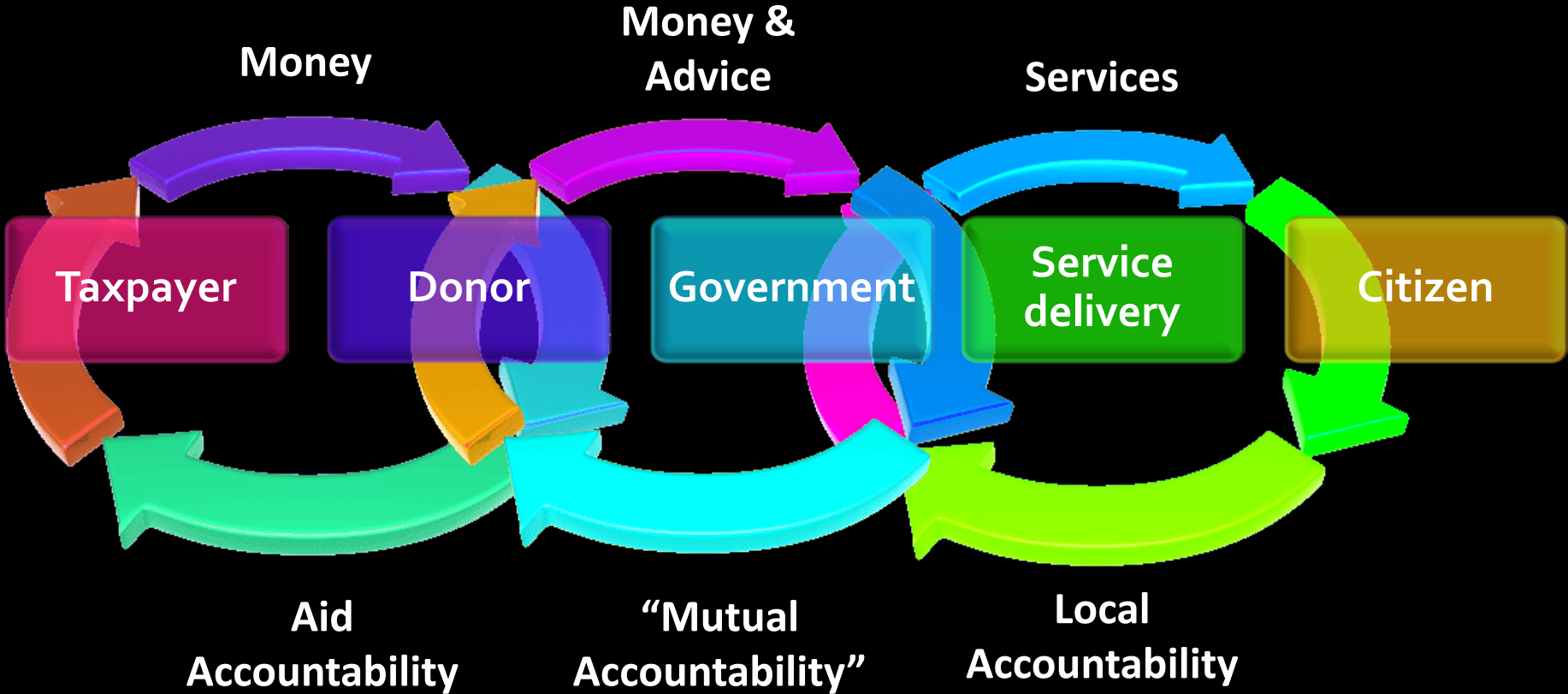


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# How can aid be accountable?

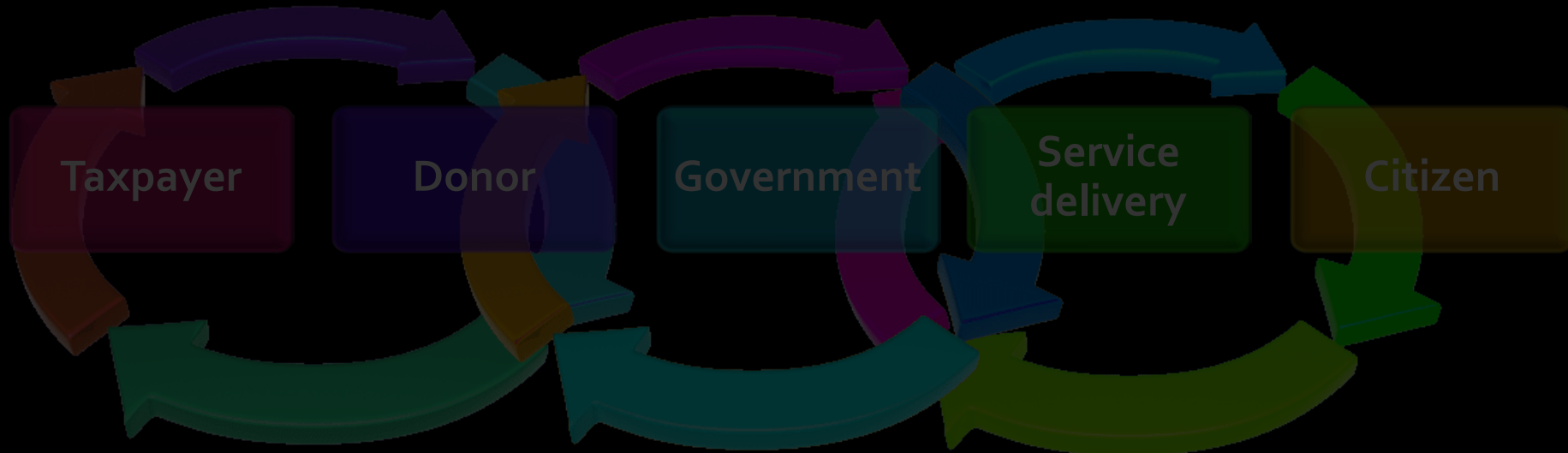


# The mutual accountability problem

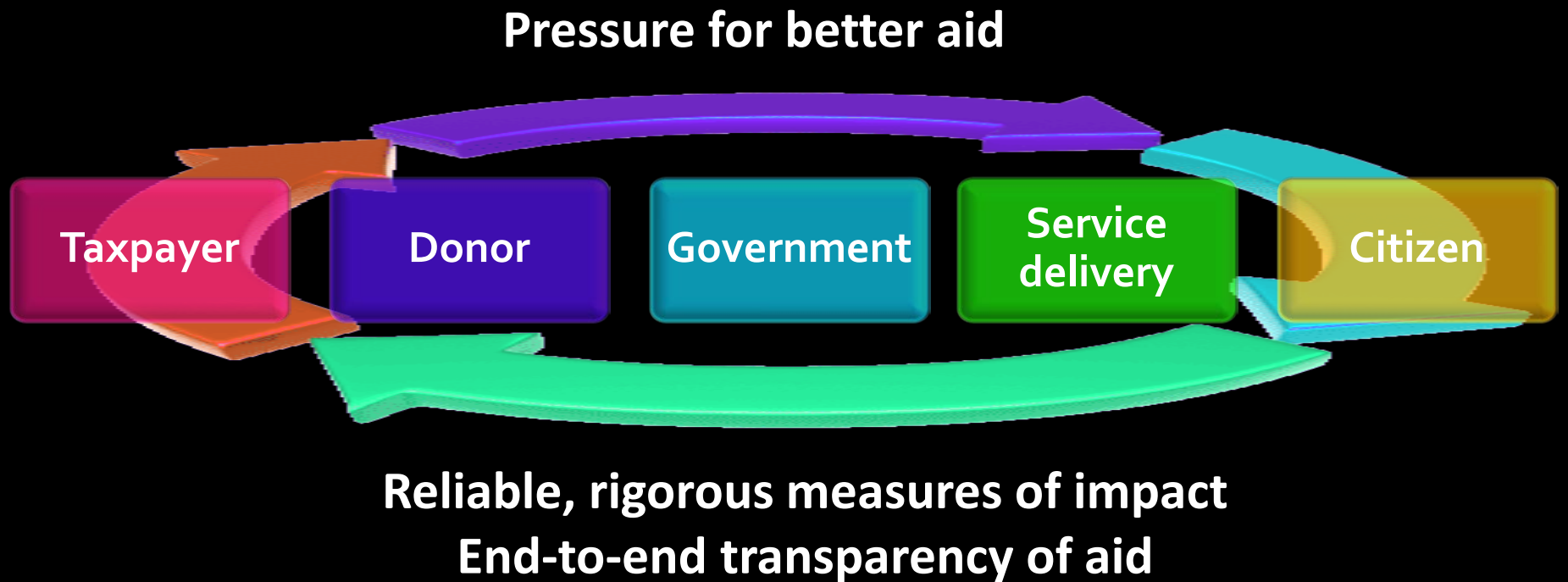


# Problems of 'mutual accountability'

- Undermines local accountability
- Too prescriptive
- Empowers vested interests



# Results: the basis of accountability





# Conclusion

- Four results agendas
- Local accountability works
- Complexity requires evolution
- Mutual accountability undermines progress
- Outcomes & end-to-end transparency